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For Immediate Release

New Horizon Capital Co., Ltd.

NHC Invests in Torque System Co., Ltd.

New Horizon Capital Co., Ltd., a Japan's leading private-equity fund, announced that NH-3, NHC's third fund has invested in Torque System Co., Ltd. ("Torque System") as of today.

Since its establishment in 2002, Torque System has been expanding its business in the sales and rental of special tools for tightening large-diameter bolts used in large-scale plants and has established a top-market-share position in the industry. The company has earned a great deal of trust within the industry by locating its operations close to major industrial areas throughout Japan and by offering a wide range of essential products.

Wind power plants and biomass power plants in Japan's large-scale plant industry are expected to expand helped by government's policies to promote renewable energy. In addition, in the petrochemical, general chemical, electric power, and steel equipment industries, the number of aging plants and facilities that were constructed several decades ago is increasing. There is an increased need for maintenance and renewal of facilities for keeping efficiency without breakdowns and accidents. The products handled by Torque System are tools that are essential for the construction and maintenance of large-scale plant. We believe that there is social significance in our investment in the subject company. Providing these products and related services will contribute to the expansion of environmental plant facilities such as wind power plants. It will also contribute to maintaining existing plants that are aging.

We will cooperate with the management staff and employees to create an organization that will allow them to work long term with satisfaction. We will work to strengthen governance and collaborate with all members of staff to enhance the corporate value.

Shinichi Kitahara and Yoshihide Hayashi will remain as representative director and executive managing director of Torque System respectively. NHC will send new directors and a corporate auditor after the acquisition.

About NHC:

New Horizon Capital (NHC) is a top-tier Japanese PE fund targeting small- to mid-cap buyout deals, with 20 years of experience and a cumulative AUM of 270 billion yen. NHC was spun off from Phoenix Capital, which was founded by Yasushi Ando. NHC has been managing three funds since its foundation and nine funds in total as Phoenix Capital and NHC. The NHC team has an excellent equity investment track record that includes Mitsubishi Motors Corporation, Teac Corporation, Tokyu Construction, Fudo Construction, Seikitokyu Kogyo, Ichida, Tsumura, Hitachi Housetec, Marumo Industry, Mag2, iae Holdings, Tachikichi, Takeda Industry, Generosity, Shibaura Fire Pump Corporation, Kawasaki Holdings, Showa Corporation, Kagayaku Cosmetics, Wood TEC, NITTO, Japan System Care, Heisei biso, and BIQREA Holdings. NHC has the longest track record of investment in Japan, including more than 100 firms, 50 of which are equity investments.

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